

Public Safety Group

GENERAL FUND

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ADJUSTED ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
District Attorney	\$104,362,082	\$97,689,916	\$115,425,590	\$111,726,380
Sheriff	\$230,195,907	\$226,570,826	\$271,204,719	\$270,591,811
Sheriff Supplemental Fund	\$3,088,988	\$-	\$-	\$-
Public Safety	\$4,967,845	\$798,101	\$1,939,782	\$7,711,023
Alternate Public Defender	\$8,065,322	\$7,784,213	\$9,413,949	\$9,650,174
Law Enforcement Review Board	\$328,240	\$298,289	\$366,293	\$379,520
Disaster Preparedness	\$826,114	\$1,485,795	\$1,145,470	\$903,101
Marshal	\$22,380,256	\$21,667,596	\$24,384,500	\$24,852,618
Medical Examiner, County	\$3,928,539	\$3,668,051	\$4,376,492	\$4,433,897
Probation Department	\$101,293,844	\$91,563,975	\$112,098,973	\$108,840,027
Public Defender	\$32,071,116	\$30,751,430	\$34,126,700	\$35,215,480
Grand Jury	\$286,230	\$333,732	\$378,028	\$390,187
Contribution for Trial Courts	\$70,812,094	\$67,152,262	\$68,310,979	\$62,530,060
Pretrial Services	\$849,569	\$792,957	\$-	\$-
Defense Attorney / Contract Administration	\$7,673,022	\$7,652,222	\$7,663,790	\$7,663,790
Total General Fund	\$591,129,168	\$558,209,365	\$650,835,265	\$644,888,068



Public Safety Group

SPECIAL REVENUE FUNDS

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
Sheriff's Asset Forfeiture Program	\$1,213,290	\$689,253	\$867,100	\$795,000
DA Asset Forfeiture Program	\$-	\$29,366	\$-	\$-
Sheriff's Inmate Welfare	\$4,041,122	\$3,656,164	\$5,253,500	\$5,253,500
Probation Asset Forfeiture Fund	\$20,000	\$10,667	\$20,000	\$20,000
Probation Inmate Welfare	\$373,500	\$326,954	\$404,000	\$397,000
Total Special Revenue Funds	\$5,647,912	\$4,712,404	\$6,544,600	\$6,465,500

Internal Service Funds

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
Sheriff's Jail Stores	\$2,175,360	\$2,054,872	\$2,358,700	\$2,358,700
Institutions-Commissary Fund (LSF)	\$123,000	\$94,671	\$120,000	\$120,000
Total Internal Service Funds	\$2,298,360	\$2,149,543	\$2,478,700	\$2,478,700



Health & Human Services Agency

GENERAL FUND

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
Health and Human Services Agency	\$995,293,672	\$938,783,865	\$1,092,196,863	\$1,058,659,497
Total General Fund	\$995,293,672	\$938,783,865	\$1,092,196,863	\$1,058,659,497

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET
CSA 17 San Dieguito Ambulance	\$1,398,130	\$1,377,318	\$1,481,648	\$1,398,130
CSA 69 Heartland Paramedic CSA	\$2,026,218	\$1,652,438	\$2,099,731	\$2,026,218
Total Special District Funds	\$3,424,348	\$3,029,756	\$3,581,379	\$3,424,348

SPECIAL REVENUE FUNDS

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
DMI - Working Capital	\$1,000	\$319	\$1,000	\$1,000
Total Internal Service Funds	\$1,000	\$319	\$1,000	\$1,000



Land Use & Environment Group

GENERAL FUND

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
Land Use & Environment Group	\$1,754,395	\$1,785,316	\$3,169,115	\$2,186,257
Local Agency Formation Commission Administration	\$372,940	\$372,940	\$413,925	\$413,925
Agriculture, Weights and Measures	\$6,558,283	\$6,476,885	\$7,586,053	\$7,719,128
Environmental Health Services	\$19,662,179	\$17,158,277	\$21,061,966	\$20,706,784
Farm & Home Advisor	\$291,673	\$269,798	\$423,519	\$410,117
Parks and Recreation	\$9,706,531	\$8,768,028	\$13,947,543	\$12,564,505
Planning and Land Use	\$12,879,122	\$11,987,484	\$14,485,593	\$13,049,665
Department of Public Works, General Fund	\$19,070,094	\$1,963,506	\$3,800,057	\$18,360,724
Total General Fund	\$70,295,217	\$48,782,234	\$64,887,771	\$75,411,105

SPECIAL DISTRICT OPERATING FUNDS

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
San Diego County Lighting Maintenance District 1	\$1,386,000	\$949,351	\$1,538,000	\$1,538,000
CSA 128 San Miguel Park District	\$801,796	\$814,529	\$969,815	\$945,875
CSA 129 Birch Street	\$116,167	\$115,552	\$-	\$-
CSA 6 Pauma Valley	\$95,814	\$40,643	\$28,724	\$28,724
CSA 8 Magee Road-Pala Mesa	\$103,850	\$13,079	\$102,568	\$102,568
CSA 127 Singing Trails Drive	\$7,212	\$3,848	\$7,156	\$7,156
CSA 9 Santa Fe, Zone B	\$31,018	\$29,851	\$10,689	\$10,689
CSA 10 Davis Drive	\$6,458	\$4,903	\$7,541	\$7,541



Land Use & Environment Group

SPECIAL DISTRICT OPERATING FUNDS

OPERATING FUNDS	, .,		F	F
	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET
CSA 11 Bernardo Road, Zone A	\$5,220	\$4,058	\$10,918	\$10,918
CSA 11 Bernardo Road, Zone C	\$3,920	\$2,121	\$4,485	\$4,485
CSA 11 Bernardo Road, Zone D	\$13,227	\$3,434	\$13,908	\$13,908
CSA 12 Lomair	\$13,693	\$4,527	\$179,410	\$179,410
CSA 13 Pala Mesa, Zone A	\$72,662	\$53,816	\$183,669	\$183,669
CSA 13 Pala Mesa, Zone B	\$15,262	\$7,826	\$15,409	\$15,409
CSA 14 Rancho Diego	\$20,686	\$17,234	\$6,514	\$6,514
CSA 130 Wilkes Road	\$24,165	\$20,311	\$41,595	\$43,048
CSA 16 Wynola	\$37,549	\$36,378	\$19,914	\$19,914
CSA 130 Sierra Rojo, Zone A	\$42,263	\$39,990	\$59,257	\$59,257
CSA 18 Harrison Park	\$126,595	\$123,135	\$24,994	\$24,994
CSA 20 Daily Road	\$123,548	\$80,648	\$146,804	\$146,804
CSA 21 Pauma Heights	\$54,143	\$28,762	\$135,762	\$260,426
CSA 22 West Dougherty St	\$3,314	\$2,202	\$15,021	\$15,021
CSA 23 Rock Terrace Road	\$4,068	\$2,868	\$3,878	\$3,878
CSA 24 Mt Whitney Road	\$7,102	\$6,125	\$7,461	\$7,461
CSA 131 Marlynn Court	\$8,881	\$6,959	\$4,251	\$4,251
CSA 26 Rancho San Diego	\$253,710	\$221,691	\$270,210	\$288,160
CSA 133 Ranch Creek Road	\$8,177	\$6,304	\$8,406	\$8,406
CSA 134 Kenora Lane	\$29,117	\$26,556	\$21,056	\$21,056
CSA 30 Royal Oaks-Carroll	\$6,695	\$4,185	\$7,933	\$7,933
CSA 38 Gay Rio Terrace	\$13,228	\$10,117	\$29,382	\$29,382
CSA 39 Sunbeam Lane	\$8,793	\$7,004	\$3,905	\$3,905
CSA 45 Rincon Springs Rd	\$3,571	\$2,633	\$7,932	\$7,932
CSA 46 Rocoso Road	\$8,463	\$7,083	\$7,479	\$7,479



Land Use & Environment Group

SPECIAL DISTRICT OPERATING FUNDS

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET
CSA 49 Sunset Knolls Road	\$5,890	\$3,457	\$5,435	\$5,435
CSA 50 Knoll Park Lane	\$25,963	\$22,967	\$11,297	\$11,297
CSA 53 Knoll Park	\$37,770	\$33,494	\$21,493	\$21,493
CSA 54 Mt Helix	\$9,748	\$7,464	\$8,879	\$8,879
CSA 55 Rainbow Crest Rd	\$89,435	\$21,036	\$68,456	\$68,456
CSA 60 River Drive	\$43,860	\$42,874	\$43,529	\$43,529
CSA 61 Green Meadow Way	\$7,489	\$5,461	\$70,380	\$70,380
CSA 63 Hillview Road	\$25,287	\$3,233	\$7,823	\$7,823
CSA 64 Lila Lane	\$4,652	\$2,591	\$4,497	\$4,497
CSA 70 El Camino Corto	\$7,366	\$5,139	\$14,381	\$14,381
CSA 75 Gay Rio Dr, Zone A	\$58,507	\$57,845	\$26,121	\$26,121
CSA 75 Gay Rio Dr, Zone B	\$87,593	\$79,936	\$40,738	\$40,738
CSA 76 Kingsford Court	\$11,357	\$9,333	\$11,148	\$11,148
CSA 77 Montiel Truck Trail	\$28,930	\$13,887	\$26,992	\$26,992
CSA 78 Gardena Way	\$32,632	\$36,486	\$10,589	\$10,589
CSA 80 Harris Truck Trail	\$21,559	\$16,160	\$23,088	\$23,088
CSA 81 Fallbrook Local Park	\$135,430	\$120,205	\$138,890	\$135,430
CSA 83 San Dieguito Local Park	\$594,960	\$307,421	\$622,072	\$601,351
CSA 126 Sandhurst Way	\$9,986	\$7,411	\$16,358	\$16,358
CSA 125 Wrightwood Road	\$14,974	\$13,798	\$21,221	\$21,221
CSA 86 Watson Place	\$11,945	\$8,176	\$7,187	\$7,187
CSA 88 East Fifth St	\$12,987	\$10,728	\$9,447	\$9,447
CSA 90 South Cordoba	\$30,321	\$27,760	\$6,348	\$6,348
CSA 94 Roble Grande Road	\$27,996	\$24,499	\$37,743	\$37,743
CSA 95 Valle Del Sol	\$19,676	\$15,978	\$28,586	\$28,586



Land Use & Environment Group

SPECIAL DISTRICT OPERATING FUNDS

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET
CSA 110 Fire Mitigation Fee	\$4,314	\$-	\$-	\$-
CSA 113 Fire Mitigation Fee	\$12,000	\$-	\$-	\$-
CSA 99 Allondra/Del Corvo	\$9,570	\$6,824	\$40,772	\$40,772
CSA 100 Viejas Lane View	\$5,835	\$2,872	\$6,830	\$6,830
CSA 101 Johnson Lake Rd	\$10,224	\$9,071	\$11,680	\$11,680
CSA 102 Mountain Meadow	\$33,140	\$28,816	\$132,902	\$74,172
CSA 103 Alto Drive	\$26,688	\$18,678	\$20,910	\$20,910
CSA 111 Fire Mitigation Fee	\$7,191	\$-	\$-	\$-
CSA 26 Cottonwd Village, Zone A	\$152,980	\$90,369	\$157,606	\$157,606
CSA 104 Artesian Rd	\$6,813	\$4,884	\$6,490	\$6,490
CSA 101 Hi-Ridge Road, Zone A	\$14,780	\$14,770	\$7,268	\$7,268
CSA 105 Alta Loma Drive	\$7,699	\$5,885	\$9,401	\$9,401
CSA 105 Alta Loma Dr, Zone A	\$8,670	\$4,825	\$8,727	\$8,727
CSA 106 Garrison Way, Et Al	\$8,009	\$3,466	\$9,771	\$9,771
CSA 107 Elfin Forest Fire	\$110,352	\$108,761	\$110,085	\$110,085
CSA 109 Mt Laguna Fire/Medical	\$28,811	\$25,350	\$20,604	\$20,604
CSA 110 Mt. Palomar Fire/Medical	\$62,345	\$44,081	\$64,222	\$64,222
CSA 111 Boulevard Fire	\$39,066	\$27,279	\$30,975	\$30,975
CSA 112 Campo Fire	\$28,630	\$15,594	\$16,631	\$16,631
CSA 113 San Pasqual Fire	\$77,590	\$70,927	\$82,298	\$82,298
CSA 115 Pepper Drive	\$173,215	\$172,874	\$175,164	\$175,164
CSA 26 Monte Vista, Zone B	\$176,286	\$104,608	\$252,391	\$252,391
CSA 112 Fire Mitigation Fee	\$12,000	\$-	\$-	\$-
CSA 117 Legend Rock	\$22,681	\$20,408	\$68,056	\$68,056
CSA 104 Artesian Trail, Zone A	\$22,811	\$21,519	\$22,709	\$22,709



Land Use & Environmental Group

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET	
CSA 121 Bonita Sewer	\$757	\$757	\$534	\$534	
CSA 122 Otay Mesa East	\$100,000	\$33,653	\$54,882	\$54,882	
CSA 123 Mizpah Lane	\$8,361	\$6,323	\$12,385	\$12,385	
CSA 136 Sundance Detention Basin	\$20,520	\$5,584	\$36,520	\$36,520	
San Diego County Flood Control Dist.	\$2,670,066	\$1,580,132	\$2,927,230	\$2,640,080	
Air Pollution Control Support Services	\$1,898,677	\$1,651,080	\$2,074,060	\$2,139,727	
Air Pollution Control Administration	\$973,912	\$703,925	\$881,962	\$893,882	
Public Information	\$191,929	\$174,163	\$182,731	\$186,223	
Deputy Director	\$224,018	\$199,457	\$188,329	\$190,021	
Engineering	\$2,915,787	\$2,578,772	\$2,969,266	\$3,095,591	
Air Pollution Control Air Quality Improv. Trust	\$2,489,100	\$4,979,068	\$2,498,000	\$2,622,900	
Compliance	\$1,811,927	\$1,782,533	\$1,928,458	\$1,997,874	
Monitoring	\$2,394,751	\$2,318,147	\$2,421,257	\$2,465,771	
Air Resources & Special Development	\$360,186	\$355,588	\$373,257	\$381,326	
Hearing Board	\$11,013	\$16,488	\$14,500	\$14,500	
Total Special District Operating Funds	\$21,945,384	\$20,782,593	\$22,995,607	\$23,201,668	



Land Use & Environment Group

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET
Fish and Game Commission	\$39,500	\$33,464	\$39,500	\$39,500
Local Park Development	\$5,879,063	\$2,639,410	\$4,041,817	\$4,393,516
Inactive Waste Management Program	\$6,723,177	\$5,329,519	\$9,518,068	\$7,139,850
Hillsborough LF Maintenance	\$160,020	\$141,665	\$180,320	\$180,320
County Duck Pond Cleanup		\$91,596	\$400,000	\$61,000
Dept. Of Public Works, Road Fund	\$88,053,463	\$78,672,792	\$110,462,641	\$94,717,187
Total Special Revenue Funds	\$100,855,223	\$86,908,446	\$124,642,346	\$106,531,373

DEBT SERVICE FUNDS

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
CSA #4 Majestic Pines Debt Service Funds	\$27,750	\$27,375	\$27,000	\$27,750
Total Debt Service Funds	\$27,750	\$27,375	\$27,000	\$27,750

ENTERPRISE FUNDS

	FISCAL YEAR 1998-1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET
Public Works Enterprise Funds	\$38,798,059	\$24,795,566	\$48,281,843	\$38,628,817
Sanitation Districts	\$17,894,096	\$16,454,325	\$19,445,723	\$20,597,633
Sewer Maintenance Districts	\$1,156,343	\$1,041,409	\$1,383,433	\$1,373,719
Total Enterprise Funds	\$57,848,498	\$42,291,300	\$69,110,999	\$60,600,169



Land Use & Environment Group

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET	
DPW ISF-Equipment Operations	\$4,712,819	\$3,688,426	\$3,883,369	\$3,883,369	
DPW ISF-Equipment Acquisition - Road Fund	\$9,793,064	\$4,814,163	\$6,185,179	\$6,423,058	
DPW ISF-Equipment Acquisition - Inactive Waste	\$92,402	\$9,638	\$205,272	\$65,272	
DPW ISF-Equipment Acquisition - LTF / CPL	\$26,656	\$-	\$25,000	\$30,000	
DPW ISF-Equipment Acquisition - Airports	\$49,022	\$71,663	\$109,012	\$66,012	
DPW ISF-Equipment Acquisition - General Fund	\$1,200	\$178	\$396	\$396	
DPW ISF-Equipment Acquisition - Liquid Waste	\$699,000	\$242,939	\$543,557	\$619,557	
DPW ISF Equipment Materials/ Supplies Inventory	\$1,146,245	\$814,252	\$860,100	\$860,100	
Total Internal Service Funds	\$16,520,408	\$9,641,259	\$11,811,885	\$11,947,764	

AGENCY FUNDS

	FISCAL YEAR 1998-1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ADJUSTED ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET
South County Operations Center	\$15,000	\$10,280	\$15,000	\$15,000
Total Agency Funds	\$15,000	\$10,280	\$15,000	\$15,000



Community Services Group

GENERAL FUND

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET	
Community Services Group Executive Office	\$622,033	\$604,489	\$1,016,561	\$1,575,561	
Animal Control	\$6,826,902	\$6,577,563	\$8,044,493	\$8,406,718	
General Services	\$33,801,564	\$49,454,967	\$-	\$-	
Housing and Community Development	\$6,011,776	\$5,427,530	\$5,976,912	\$6,001,993	
Registrar of Voters	\$6,136,102	\$6,968,272	\$6,589,664	\$6,939,946	
Countywide Equipment Acquisition	\$7,704,617	\$10,378,151	\$9,784,269	\$4,888,058	
Property Managemnt	\$5,551,980	\$-	\$-	\$-	
Public Services Utilities	\$13,857,778	\$-	\$-	\$-	
Total General Fund	\$80,512,752	\$79,410,972	\$31,411,899	\$27,812,276	

SPECIAL REVENUE FUNDS

	FISCAL YEAR 1998-1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ADJUSTED ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
County Library	\$11,972,924	\$11,391,412	\$15,722,362	\$18,257,362
HCD-Special Revenue Fund	\$14,708,566	\$9,208,447	\$16,958,566	\$16,958,566
Total Special Revenue Funds	\$26,681,490	\$20,599,859	\$32,680,928	\$35,215,928

SPECIAL REVENUE FUNDS

	FISCAL YEAR 1998–1999	FISCAL YEAR 1998–1999	FISCAL YEAR 1999-2000	FISCAL YEAR 2000–2001
	ADOPTED BUDGET	ADJUSTED ACTUALS	ADOPTED BUDGET	APPROVED BUDGET
Total Redevelopment Agency Debt Service Funds	\$1,249,469	\$1,242,788	\$1,240,830	\$1,250,940



Community Services Group

SPECIAL REVENUE FUNDS

	FISCAL YEAR 1998-1999	FISCAL YEAR 1998–1999	FISCAL YEAR 1999-2000	FISCAL YEAR 2000-2001
	ADOPTED BUDGET	ACTUALS	ADOPTED BUDGET	APPROVED BUDGET
Total Capital Outlay	\$2,539,907	\$1,368,377	\$3,086,917	\$2,909,197

Internal Service Funds

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET
Purchasing	\$44,068,259	\$41,663,767	\$48,407,908	\$48,436,536
Facilities Management ISF			\$39,578,655	\$39,670,202
Deferred Major Maintenance			\$17,945,406	\$14,002,096
Fleet ISF-Maintenance & Support	\$603,000	\$1,198,768	\$9,249,975	\$9,326,779
Fleet ISF-Management	\$10,538,748	\$8,064,346	\$14,619,649	\$13,660,405
Fleet ISF-Parts & Fuel	\$4,859,717	\$4,307,320	\$6,797,499	\$6,701,287
Document Services	\$9,383,178	\$8,539,277	\$9,930,711	\$9,870,403
Total ISF	\$69,452,902	\$63,773,478	\$146,529,803	\$141,667,708



Information Technology Outsourcing Tiger Team Group

GENERAL FUND

	FISCAL YEAR 1998-1999	FISCAL YEAR 1998-1999	FISCAL YEAR 1999-2000	FISCAL YEAR 2000-2001
	ADOPTED BUDGET	ACTUALS	Adopted Budget	Approved Budget
Information Technology				
Outsourcing	\$-	\$-	\$707,573	\$-
Public Services Utilities	\$-	\$-	\$707,573	\$-



Finance & General Government Group

GENERAL FUND

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
Finance & General Government Group	\$2,964,554		\$3,300,000	\$3,300,000
Board of Supervisors Offices	\$3,432,625	\$3,368,289	\$3,614,821	\$3,667,674
Assessor/Recorder/County Clerk	\$27,474,220	\$27,355,475	\$31,794,591	\$30,945,045
Treasurer / Tax Collector	\$7,144,356	\$6,181,656	\$8,512,899	\$8,765,619
Chief Administrative Officer Departments	\$3,258,444	\$3,054,540	\$3,306,980	\$3,418,366
Auditor & Controller	\$16,946,237	\$15,824,801	\$17,117,629	\$17,517,934
Chief Technology Office	\$-	\$-	\$3,901,896	\$5,316,971
Civil Service Commission	\$309,007	\$258,639	\$316,696	\$326,523
Clerk of the Board of Supervisors	\$2,898,651	\$2,312,806	\$3,988,584	\$4,124,476
County Counsel	\$11,343,552	\$10,872,477	\$11,656,914	\$11,981,501
Human Resources	\$12,270,998	\$10,530,650	\$12,505,407	\$12,023,666
Dept. of Information Services	\$29,719,834	\$40,053,489	\$32,336,476	\$32,709,673
CAC Major Maintenance	\$526,800	\$254,868	\$2,333,023	\$790,270
Total General Fund	\$118,289,278	\$120,067,690	\$134,685,916	\$134,887,718



Finance & General Government Group

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
CSA 135 - Regional 800 MHZ, Radio System	\$3,571,011	\$932,421	\$1,280,260	\$1,280,260
CSA 135-Carlsbad 800 MHZ, Zone A	\$1,103,483	\$146,875	\$176,000	\$176,000
CSA 135-Del Mar 800 MHZ, Zone B	\$143,563	\$72,400	\$143,563	\$143,563
CSA 135-Encinitas 800 MHZ, Zone C	\$311,451	\$114,426	\$2,000	\$2,000
CSA 135-Imperial Beach 800 MHZ, Zone D	\$159,868	\$47,525	\$59,000	\$59,000
CSA 135-Poway 800 MHZ, Zone F	\$405,305	\$64,533	\$405,305	\$405,305
CSA 135-San Marcos 800 MHZ, Zone G	\$271,457	\$75,585	\$115,000	\$-
CSA 135-Solana Beach 800 MHZ, Zone H	\$100,851	\$58,970	\$100,851	\$100,851
CSA 135-Vista 800 MHZ, Zone I	\$135,210	\$78,937	\$102,000	\$102,000
CSA 135-Borrego Springs FPD 800 MHZ, Zone K	\$51,112	\$34	\$48,576	\$48,576
CSA 135-East County FPD 800 MHZ, Zone L	\$268	\$-	\$-	\$-
CSA 135-Lakeside FPD 800 MHZ, Zone M	\$268,657	\$63,479	\$49,000	\$49,000
CSA 135-Alpine FPD 800 MHZ, Zone N	\$11,186	\$11,005	\$11,186	\$11,186
CSA 135-Bonita-Sunnyside 800 MHZ, Zone O	\$10,532	\$-	\$-	\$-
CSA 135-San Miguel FPD 800 MHZ, Zone Q	\$47,458	\$-	\$-	\$-
CSA 135-Valley Center FPD 800 MHZ, Zone R	\$14,797	\$-	\$-	\$-
CSA 135-Vista FPD 800 MHZ, Zone S	\$9,396	\$-	\$-	\$-
CSA 135 Regional District, Zone J	\$2,810,693	\$-	\$-	\$-
Total Special District Funds	\$9,426,298	\$1,666,190	\$2,492,741	\$2,377,741



Finance & General Government Group

SPECIAL REVENUE FUNDS MEDIA & PUBLIC RELATIONS

	FISCAL YEAR 1998–1999	FISCAL YEAR 1998–1999	FISCAL YEAR 1999-2000	FISCAL YEAR 2000-2001
	ADOPTED BUDGET	ACTUALS	ADOPTED BUDGET	APPROVED BUDGET
Total Media & Public Relations Funds	\$1,688,329	\$1,640,379	\$1,729,290	\$1,810,940



Capital Outlay Program

ENTERPRISE FUNDS

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
Capital Outlay Fund	\$25,112,619	\$44,037,913	\$38,196,980	\$32,761,026
Edgemoor Development Fund	\$229,000	\$69,003	\$180,000	\$82,207
County Health Complex	\$2,522,656	\$2,523,293	\$3,628,675	\$2,558,109
Justice Facility Construction Fund	\$19,278,629	\$40,839,186	\$36,084,142	\$26,605,204
Library Projects COF	\$1,143,000	\$10,032	\$-	\$-
Total Capital Outlay Program	\$48,285,904	\$87,479,427	\$78,089,797	\$62,006,546



Finance/Other

GENERAL FUND

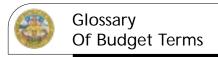
	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
Cash Borrowing Program	\$11,830,000	\$10,481,822	\$9,230,000	\$11,830,000
Community Enhancement	\$2,745,179	\$2,738,048	\$2,850,000	\$2,850,000
Contingency Reserve - GeneralFund	\$10,600,000		\$20,728,482	\$18,500,000
Contributions to Capital Outlay	\$38,565,426	\$42,320,106	\$64,286,883	\$52,736,654
Contribution to County Library	\$3,044,337	\$3,038,980	\$5,597,017	\$8,252,017
General Fund Adjustments	\$2,000,000	\$-	\$-	\$-
Community Projects & Services	\$900,000	\$493,500	\$3,362,700	\$-
Competition & Re-engineering Admin.	\$1,540,978	\$1,230,901	\$-	\$-
Management Off.	\$32,461	\$32,461	\$-	\$-
County - General Revenues	\$50,000,000	\$-	\$-	\$-
Countywide General Expense	\$-	\$4,235,656	\$-	\$-
Total General Fund	\$121,258,381	\$64,571,474	\$106,055,082	\$94,168,671

DEBT SERVICE FUNDS

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000-2001 APPROVED BUDGET
Bridge Lease	\$46,453,725	\$46,430,739	\$48,797,930	\$51,214,883
Pension Bond Obligation Payments	\$46,453,725	\$46,430,739	\$48,797,930	\$51,214,883

Internal Service Funds

	FISCAL YEAR 1998–1999 ADOPTED BUDGET	FISCAL YEAR 1998–1999 ACTUALS	FISCAL YEAR 1999-2000 ADOPTED BUDGET	FISCAL YEAR 2000–2001 APPROVED BUDGET
Employee Benefits Fund (ISF)	\$21,506,961	\$8,978,810	\$23,413,738	\$23,287,161
Public Liability Insurance (ISF)	\$11,500,000	\$(6,984,448)	\$12,775,075	\$12,775,075
Total Internal Service Funds	\$33,006,961	\$1,994,362	\$36,188,813	\$36,062,236



Account – A separate financial reporting unit for budgeting, management, or accounting purposes. All budgetary transactions, whether revenue or expenditure, are recorded in accounts.

Accounting Standards – The generally accepted accounting principles (GAAP) promulgated by the Governmental Accounting Standards Board (GASB), which guide the recording and reporting of financial information by state and local governments. The standards establish such guidelines as when transactions are recognized, the types and purposes of funds, and the content and organization of the annual financial report.

Accrual Basis Of Accounting – A method of accounting in which revenues are recorded when measurable and earned, and expenses are recognized when a good or service is used.

Activity – A departmental effort that contributes to the accomplishment of specific, identified program objectives.

ADA – Americans with Disabilities Act. This law requires modification of public buildings to ensure access for people with disabilities.

Adopted Budget – An annual spending plan that is adopted by the Board of Supervisors pursuant to Government Code that balances revenues and expenditures.

AFDC – Aid to Families with Dependent Children. A Federal Public Assistance Program that was replaced by Temporary Assistance to Needy Families (TANF).

Agency/Groups – The basic organizational structure of the County. General Managers of Agency/Groups report directly to the Chief Administrative Officer.

Appropriation – Legal authorization to make expenditures or enter into obligations for specific purposes.

APCD – Air Pollution Control District. A department within the Land Use and Environment Group.

APIP – Agricultural Parcel Inspection Program.

Assessed Property Value – The value of property for the purpose of levying property taxes.

Assessed Valuation – A valuation set on real estate as a basis for levying taxes. Real estate in San Diego County is assessed at 100% of full market value.

Balanced Operational Plan - An Operational Plan budget in which current revenues equal current expenditures. The legal requirements for a balanced annual budget are required by the State of California per Section 29000 et. al. of the Government Code.

Bond – A promise to repay borrowed money on a particular date, often ten or twenty years in the future; most bonds also involve a promise to pay a specified dollar amount of interest at predetermined intervals. Bonds are a mechanism used to obtain long-term financing.

Bond Covenant – A legally enforceable agreement with bondholders that requires the governmental



agency selling the bond to meet certain conditions in the repayment of the debt.

CAC – County Administration Center. The County facility located at 1600 Pacific Highway, San Diego.

CAFR – Comprehensive Annual Financial Report. The audited report of annual financial data for the County of San Diego.

CalWORKs– California Work Opportunities and Responsibilities to Kids Program. A Federal Public Assistance Program which aids individuals in finding permanent employment and getting off of Public Assistance.

CAO– Chief Administrative Officer of the County of San Diego.

Capital Assets – Property the County owns. Capital items cost \$5,000 or more and are intended to last a long time-e.g., buildings, land, roads, bridges, and water treatment plants. Also known as fixed assets.

Capital Budget – A spending plan for improvements to or acquisition of land, facilities, and infrastructure. The capital budget: balances revenues and expenditures; specifies the sources of revenues; lists each project or acquisition.

Capital Improvements Plan (CIP) – A list of capital projects for a five-year period developed by the Community Services Group (Department of General Services).

Capital Projects Funds – Governmental funds established to account for resources used for the acquisition of large capital improvements other than those accounted for in proprietary funds. Examples include the Capital Outlay Fund and the Redevelopment Agency Funds.

Cash Basis Of Accounting – A method of accounting in which revenues are recorded only when cash is received and expenditures are recorded only when payment is made. Since payments for goods and services can be delayed to the next fiscal year, cash on hand can result in an inaccurate picture of the financial condition of a fund. To be in conformance with generally accepted accounting principles, local governments must use the accrual basis, rather than the cash basis of accounting. See also "Accrual Basis Of Accounting."

Cash Flow – The net cash balance at any given point. The Auditor and Controller prepares cash flow reports that project the inflow, outflow, and net balance of cash on a monthly and quarterly basis. CBPR - Contract Business Plan Review.

CDBG – Community Development Block Grant. A Federal grant administered by the County of San Diego to be used for improvements within a community that has been designated a "blight" area.

CFO – Chief Financial Officer of the County of



San Diego.

CHDP- Child Health Disability Prevention. A Federal program that performs preventative health screenings for children in low income families.

CRIB – California Insurance Rating Bureau.

COF - Citizens' Law Enforcement Review Board. A department within the Public Safety Group.

COLD – Capital Outlay Fund. This fund includes lease purchases, land acquisitions, and capital projects that are not included in the County Health Complex, County Library Projects, or Criminal Justice Facilities funds.

COLD – Computer Output to Laser Disk. The process of extracting data and printing it to a laser disk in lieu of a paper or microfilm format.

Comprehensive Annual Financial Report

(CAFR) – This report is prepared by the Auditor and Controller. It is usually referred to by its abbreviation, and summarizes financial data for the previous fiscal year in a standardized format. The CAFR is organized by fund and contains two basic types of information: a balance sheet that compares assets with liabilities and fund balance; an operating statement that compares revenues with expenditures.

Contingency Reserve – A reserve of Fund Balance that is set aside to meet unforeseen circumstances; this protects the County from having to issue shortterm debt to cover such needs.

CSC – Civil Service Commission. A department in the Finance and General Government Group.

CTN – County Television Network – the County's television station broadcasting Board meetings and programs of community interest.

CWS – Child Welfare Services. California's program for providing Child Protective Services.

DA – District Attorney. An elected official in the Public Safety Group.

DAB – DNA Advisory Board

Debt Service – Annual principal and interest payments that the local government owes on money that it has borrowed.

Debt Service Funds – One or more funds established to account for expenditures used to repay the principal and interest on debt.

DIBBS – Do It Better By Suggestion. The County's incentive plan for employees to suggest ways to operate that will increase productivity and efficiency.

Direct Expenses – Those expenses which can be charged directly as a part of the cost of a product or service, or of a department or operating unit, as distinguished from overhead and other indirect costs which must be prorated among several products or services, departments or operating units.

Discretionary Programs/Discretionary Service **Level (DDSL)** – These programs are voluntary, without service level requirements, although many of these programs support mandated programs.

Discretionary Programs/Mandated Service Level (DMSL) – These are programs which the County voluntarily operates; however, service levels are specifies by law, usually as a condition of funding.



DPW – Department of Public Works; A department in the Planning and Land Use Group.

EASIER – Emissions Inventory and Health Risk Assessment.

EDA – Economic Development Agency.

EFNEP – Expanded Food and Nutrition Education Program.

Encumbrance – Budget authority that is set aside when a purchase order or contract is approved. The encumbrance assures suppliers that sufficient funds will be available once the order is filled. Encumbrances are also known as obligations.

Enterprise Fund – A separate fund used to account for services supported primarily by service charges: examples include the Airport; Liquid Waste; Transit: and Sanitation District Funds.

Entitlement Program – A program in which funding is allocated according to eligibility criteria; all persons or governments that meet the criteria specified by Federal or State laws to receive the benefit.

EPA– Environmental Protection Agency.

Equipment Replacement Reserves – Reserves designated for the purchase of new vehicles or operating equipment as existing equipment becomes obsolete or unusable.

ERAF–Educational Revenue Augmentation Fund. A state law that resulted in funds begin shifted from counties and special districts to schools.

Estimated Revenue – The amount of revenue expected to accrue or to be collected during a fiscal year.

Expenditure – An appropriation used for goods and services ordered and received whether paid or unpaid, including provisions for debt retirement (if not reported as a liability of the fund from which retired) and capital outlays.

Fiduciary Funds – Funds that account for resources that governments hold in trust for individuals or other governments.

Fiscal Year (FY) – The fiscal year is the period during which obligations are incurred, encumbrances are made, appropriations are expended, and revenues received. The County's fiscal year is July 1 through June 30.

Full-Time Equivalent (FTE)/Staff Year – The number of hours per year that a full-time employee is expected to work. If there are two workers, each of whom works half that number of hours per year, the two workers together equal one full-time equivalent or one staff year.

Fund – A self-balancing set of accounts. Governmental accounting information is organized into funds, each with separate revenues, expenditures, and fund balances.

Fund Balance - The difference between a fund's assets and its liabilities. Portions of the fund balance



may be reserved for various purposes, such as contingencies or encumbrances.

GAAP – Generally Accepted Accounting Principles.

General Fund – The major fund in most governmental units, the general fund accounts for all activities not accounted for in other funds. Most functions – such as public safety or health and human services are accounted for in the General Fund.

General Purpose Revenues – Locally generated revenues derived from property taxes, sales taxes, vehicle license fees, court fines, and fund balance. General Purpose Revenues may be used for any purpose which is a legal expenditure of County funds. They generally reflect the degree of flexibility the County has to finance programs and projects. Since they are locally generated, General Purpose Revenues are also affected by local economic conditions. Their usage is controlled by the Board of Supervisors.

General Revenue Allocation – The operational distribution of General Purpose Revenues to various County departments and programs through the Agency/Groups and subject to Board approval.

Generally Accepted Accounting Principles (GAAP) – Uniform minimum standards used by state and local governments for financial recording and reporting which have been established by the accounting profession through the Governmental Accounting Standards Board (GASB).

GIS – Geographical Information System – provides electronic geographic data and maps for County and City departments and other users.

GMS – General Management System. A performance-based financial plan that includes goals and objectives tied to operational incentive plans. A key goal of the GMS is the integration of a five-year Strategic Plan and a two-year Operational Plan.

Governmental Accounting Standards Board (GASB) – The body that sets accounting standards specifically for governmental entities at the state and local levels.

Grant – A payment of money from one governmental unit to another or from a governmental unit to a not-for-profit agency. Grants are often earmarked for a specific purpose or program.

HCD – Housing and Community Development. A department in the Community Services Group.

HHSA – Health and Human Services Agency.

HIRT – Hazardous Materials Incident Response Program

HOPWA– Housing Opportunities for Persons With AIDS.

HRMS – Human Resource Management System.

HUD – Department of Housing and Urban Development. A Federal department that administers grants that address the needs of housing



for low income families.

IAR – Information, Assessment and Referral. A technology-enabled intake and referral process designed to improve client access to services and operationalizing the "no wrong door" customer service goals of the Health and Human Services Agency.

ICR – Intelligent Character Recognition Technology.

IFMS – Integrated Facilities Management System. A comprehensive computer software program that captures costs, labor activities and materials usage for facilities maintenance including contract costs, lease requirements and budgeting, and purchase and sales data for real estate activities. The program includes the space database for all County owned and leased buildings for all departments.

Indirect Expenses – Those elements of cost necessary in the production of an article or the performance of a service but not an integral part of the finished product or service such as rent, heat, light, supplies, management, supervision, etc.

Internal Service Funds – One or more funds that account for the goods and services provided by one department to another within government on a cost-reimbursement basis. Departments that use internal services (e.g., General Services - Facilities Services ISF) will budget for such services.

IT – Information Technology.

IVR – Interactive Voice Response.

JFS – Juvenile Field Services. An organizational division of the County's Probation Department.

JOC – Job Order Contracting. A competitively bid, pre-priced line item construction contract with a single provider that is designed to expedite repair, renovation and remodeling projects.

JPA – Joint Powers Authority.

JROPP – Juvenile Repeat Offenders Prevention **Program**

KHAN – Kids Health Assurance Network. A Health and Human Services Agency administered, community collaborative established to insure that every child in San Diego has a medical home, primary care provider and health care coverage.

LAN – Local Area Network

Line-Item Budget – A budget format prescribed by the State Controller. The County's line-item budget shows activities grouped by an organizational unit such as a department. The term line-item refers to account and sub-account detail typically provided for revenue by source (e.g., property taxes), and objects of expenditure (e.g., salaries & benefits, service & supplies, fixed assets, etc.).

LPS – Lanterman-Petris-Short Conservatorship

LUEG – Land Use and Environment Group.

Mandate – A requirement from the State or Federal government that the County perform a task, perform a task in a particular way, or perform a task to meet a particular standard, often without



compensation from the higher level of government.

Mandated Programs/Discretionary Service Level (MDSL) – This is a category for programs that are required by law, but the level of service is optional. An example of a program in this category is the General Relief Program. The Board sets the aid payment rate and has total freedom of choice in deciding how this program is administered. Some programs have discretionary service levels because the minimum service level requirement is not expressly stated in the mandate.

Mandated Programs/Mandated Service Level (MMSL) – This is a category for programs over which the Board has no discretion. CalWORKs is an example. The County is required to operate this program; this service is targeted to a population meeting eligibility standards set by the State; time deadlines are imposed; and the aid payment schedule and County participation rate is set by the State.

MASL – Minimum Acceptable Service Levels.

MSCP – Multiple Species Conservation Plan.

Objects (Line Items) – A subclassification of expenditures based on type of goods or services including-Salaries & Benefits, Services & Supplies, Other Charges, and Fixed Assets. Each object contains sub-object classifications as well.

OCR – Optical Character Recognition. The process of scanning a document where either handwritten or machine generated characters are read as actual characters. OCR scanning is used to convert paper documents into word processing documents.

Operational Plan Amendment – A revision of the Adopted Operational Plan. A recommendation to increase appropriations requires a four-fifths vote by the Board of Supervisors. Budget amendments occur frequently throughout the fiscal year, as spending priorities shift.

Operational Plan Calendar – A timetable showing when particular tasks are completed during the financial planning cycle.

Operational Plan Document - The County's Operational Plan Document is a two-year financial plan. It is prepared for use by the Board of Supervisors to facilitate the decision making process.

PDF - Portable Document Format.

Performance Measures - Indicators used in the Operational Plan to show, for example: the amount of work accomplished; the efficiency with which tasks were completed; and the effectiveness of a program which is often expressed as the extent to which objectives were accomplished.

PERT – Psychiatric Emergency Services Teams.

PLDO – Parkland Dedication Ordinance. A mechanism for funding local parks.

PMR - Project Management Review

Position – A position is an approved job for a person or persons working full-time or part-time. A position is usually listed in terms of its classification.



Program Revenues – Revenues generated by programs and/or dedicated to offset the program's costs.

Public Hearings – Open Board of Supervisors meeting regarding the CAO's Proposed Operational Plan that provides citizens an opportunity to voice their views on the merits of the County's Agency/Group proposals.

Reserves For Unforeseen Contingencies – Funding for nonrecurring, unanticipated expenditures; the fund protects the local government from having to issue short-term debt to cover such needs.

REJIS– Regional Justice Information System. A San Diego Regional shared computer database.

RFP - Request for Proposal. An official request for proposals to be submitted to the County to perform specified services.

RoV – Registrar of Voters. A department in the Community Services Group.

RPPT – Real Property Transfer Tax. A tax assessed on property when it transfers ownership.

RWQCB – Regional Water Quality Control Board.

SANDAG - San Diego Association of Governments. A regional association of elected representatives from the County, cities, and special districts who develop policies relating to growth and development in the County.

SanGIS – San Diego Geographic Information System - focusing on ensuring that geographic data is maintained and accessible to County and City departments as well as the public.

SARMS – Substance Abuse Recovery Management System

SBI – Screening and Brief Intervention

SCAAP – State Criminal Alien Assistance Program

SDCERA – San Diego County Employees Retirement Association

SLA – Service Level Agreements. An agreement between one of the Department of General Services Internal Service Funds and a customer department that specifies the types and level of services to be provided by General Services staff and/or contractors.

Special Revenue Fund – A fund used to account for revenues legally earmarked for a particular purpose (e.g., County's Road Fund).

Staff Year/FTE – In concept, one person working full-time for one year. In the County, salaries and benefits costs are based on the number of staff-years of various classifications required to provide a certain level of service. A normal fiscal year is equal to 2088 staff hours, although occasionally there are years with full time equivalent hours of 2080 or 2096.

STD – Sexually Transmitted Disease.

TANF – Temporary Assistance to Needy Families. The principal Federal Welfare program; formerly



Aid to Families with Dependent Children.

TOT – Transient Occupancy Tax. A tax of 9% of the rental receipts charged for temporary lodging in a hotel or other similar facility.

Total Appropriations and Total Revenues – The consolidation of all revenues and expenditures for all funds. The purpose is to report accurately the full amount of governmental revenues and expenditures for the Operational Plan period.

TRANS – Tax and Revenue Anticipation Notes. Notes sold by the County of San Diego that stabilize cash flow during the year.

Trust Fund – A fund established by the County to receive money on behalf of individuals or other governments; the County has little or no discretion over these monies. Examples include Employee's Pension Fund and Property Tax Allocation Funds.

USD – University of San Diego.

USDA – United States Department of Agriculture.

USDRIP– Upper San Diego River Improvement Project.

USPS– United States Postal Service.

VLF – Vehicle License Fee. Annual registration fee imposed on vehicles at a rate equal to two percent of the vehicle's market value and distributed to cities and counties.

WAN – Wide Area Network.

ZBB – Zero-based Budget. A budgeting concept

that looks at a program's resource requirements with a focus of redefining the public needs and meeting them as efficiently and economically as possible.















